



children's  
foundation

**2016 ADELAIDE CROWS CHILDREN'S FOUNDATION**

# ANNUAL REPORT







### **ABOUT US**

The Adelaide Crows Children's Foundation was established in 2005 to provide support to our SA community. Many requests are received daily from those in need and it was determined we would concentrate our efforts on supporting children in need in SA and beyond.

In 2016, we are pleased to announce that the Foundation has now granted over \$1.2M to support children in need.



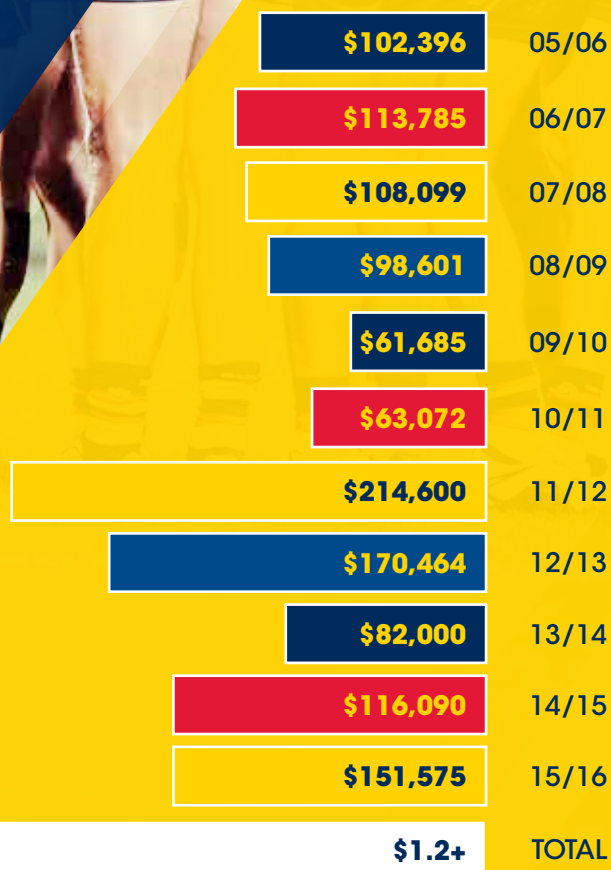
## CHARTER

With a charter to help children in need the Adelaide Crows Children's Foundation operates independently of the Adelaide Football Club and is overseen by a separate Board of Directors.

The Crows Children's Foundation's key charter is to raise and distribute funds for children in need (eg: sick and disadvantaged children), through health, education and welfare programs.

Each year the Foundation calls for grant submissions to donate a total of \$100,000 to three worthy SA charity projects. Our goal is to truly partner with each organisation not only through dollar funding but also the priceless additional support of promotion and player involvement where possible. We aim to make a significant impact on the charities we support.

2016 also saw the Foundation oversee the Adelaide Football Club's Indigenous Programs, led by Andrew McLeod, our goal is to one day be in a position to totally fund these programs in conjunction with the Club's School, Multicultural, Girls and Next Generation Programs.





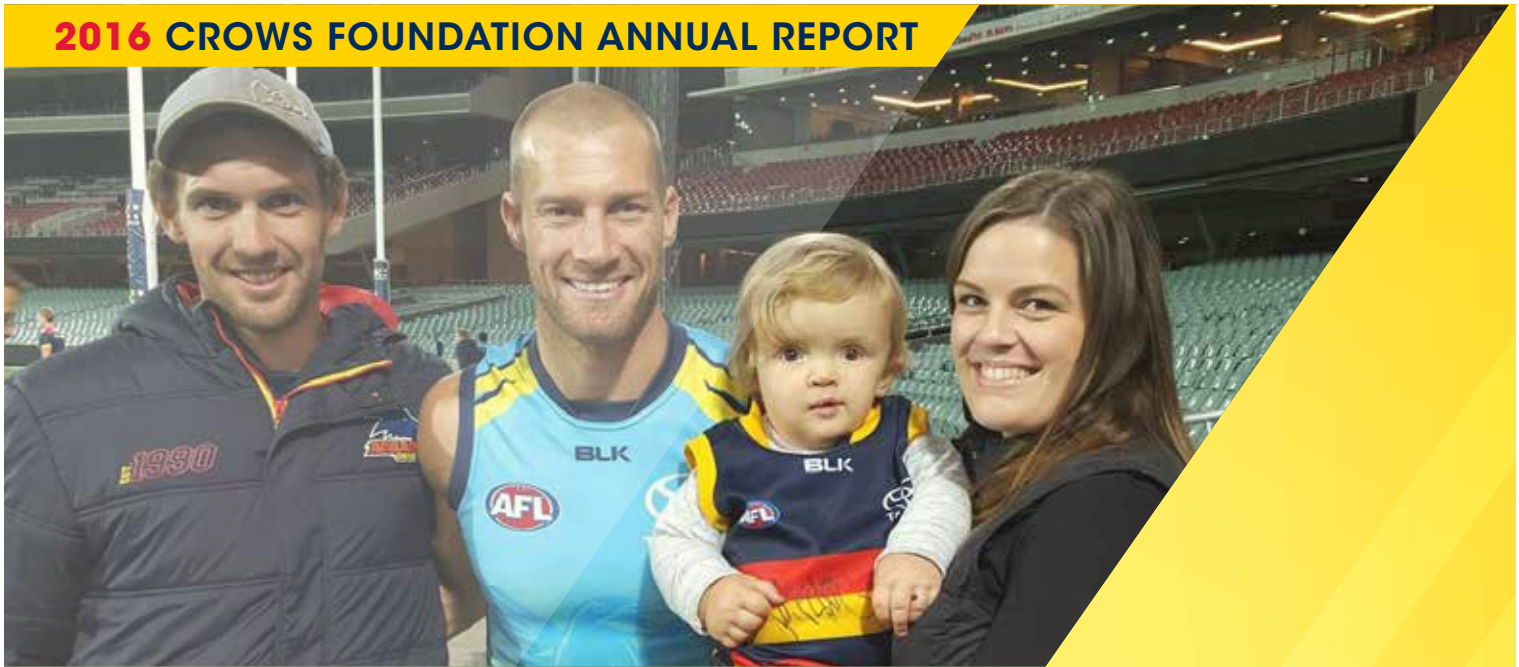
“

Nobody can do  
everything, but  
everybody can  
do something

Kyle Hartigan

”





### CHAIRMAN'S REPORT

I am very pleased to report that during 2016 the Foundation provided over \$150,000 of grants to children in need in South Australia and beyond.

This fantastic result brings the total amount that the Foundation has donated to children in need to nearly \$1,300,000.

Another significant milestone achieved in 2016 was the granting of PBI status to the Foundation. This achievement will enable the Foundation to broaden its reach in the charitable, indigenous and community activities that it supports and promotes.

The Foundation wishes to continue and expand on the great achievements of the Club with respect to the:

- Crows Community Programs – especially Crows in Schools which has engaged with nearly 55,000 students from over 200 schools in SA;
- Indigenous Programs including Ready Set Crow, The McLeod Challenge and the Future Leaders Program;

A particular thankyou to those who have helped fundraise for us, especially Stephen Sanders and the Redline Classic riders and also those who have volunteered for the Foundation and the Club during the year.

I'd also like to thank our Board and the Adelaide Football Club. This year has seen the Foundation undergo significant changes and their support and positive attitude will see the Foundation progress significantly in 2017 and beyond.

Special thanks to Foundation Manager Louise McDonald for all of her efforts. I would like to give recognition to Nicole Dwyer who left the board this year for work reasons and a welcome to new Board member Kate Thiele who brings with her enormous experience as being past CEO of Guide Dogs and also as Telstra Business Woman of the year in 2016.

Thanks also to the players for their attitude and dedication to supporting children in need, via group fortnightly hospital visits, special visits of children to training sessions, private one on one moments etc – this support is priceless to families involved. In particular I would like to thank Kyle Hartigan who is the player representative on our board and leads from the front in garnering the support of the Crows players.

The Foundation has supported a range of children's charities, sporting clubs, schools and individuals via the donations of signed merchandise, memorabilia and appearances, to help each organisation raise much need funds. This is in addition to the cash amounts donated by the Foundation and listed above.

2016 saw us host up to 150 intellectually disadvantaged children and their carers over several home games in private viewing boxes, an experience unavailable to these children without our support.

We have proudly partnered this year with Team Kids, Autism Spectrum Australia, Childhood Cancer Association and the Salvation Army. All of whom do fantastic work for kids in need and were extremely deserving of the Foundations support.

## **BOARD MEMBERS**



**Garry Winter**  
Chairman

Garry has a Bachelor of Economics with an accounting qualification and a Bachelor of Laws from the University of Adelaide. Garry also has a Masters of Taxation Law from the University of New South Wales and is a Chartered Tax Adviser of the Taxation Institute of Australia.

Garry is a senior partner at WRP Legal & Advisory which is an Adelaide based Commercial Law firm with clients throughout Australia and Internationally.

Garry has extensive board experience and provides vital input into the Crows Foundation whilst ensuring all our governance obligations are met.



**Katrina Webb**  
OAM, Director

Katrina Webb OAM, Director of Silver 2 Gold High Performance Solutions, has successfully run her business in Australia and Internationally since 2000.

She has addressed the UN in New York, ING in Amsterdam and spoken to 25,000 Insurance agents throughout Indonesia. She was also one of 3 International Paralympic Committee athlete ambassadors at the London 2012 Paralympic Games.

As well as a board member for the Crows Foundation, she is a member of the Premier's Council for Women and an ambassador for several not-for-profit organisations. She is also a qualified Physiotherapist and a mother of 3 boys.

Katrina's career was established from her decade of success as an international sprinter - three Gold, two Silver and one Bronze Paralympic Medal.



**Nigel Smart**  
Director

Background:

- Chief Operating Officer, Adelaide Football Club 2013 - current
- Chief Executive Officer, Variety 2012 - 2013
- Chairman Slingsby Theatre Company
- National Sales & Marketing Manager Jobs Statewide / Excel Recruitment / Rexco People 2008 - 2012
- Inaugural AFC player 1991 - 2004: played 310 AFL games
- All Australian three times 1991, 1993, 1998
- AFL & AFC Life Member
- SANFL Hall of Fame Member



**Kyle Hartigan**  
Director

Drafted to the Crows in 2012, with its first draft pick selection, Kyle joined the Foundation Board in 2015.

Kyle is the conjugate between the players and the Foundation to keep the team up to date on the Foundation's activities and to also update the Foundation on player's areas of interest.

Kyle makes every effort to appear at each event and promotion led by the Foundation and shows great compassion to those whose lives we are supporting.

## BOARD MEMBERS



**Robert Foord**  
Director

With over 35 years' experience in Private sector Australian and International businesses, Robert Foord has an intimate understanding of both Commercial and Government Business practices.

In 1982 he established the Proud Australia Group of Companies which today has an extensive and diverse business portfolio.

Robert has extensive Board experience and has chaired Government and Private sector boards within Australia and overseas. Currently Mr Foord Chairs Boards including the Proud Australia Group of Companies, Travel Auctions Australia Pty Ltd, Quality Hospitality and Training and the Eckermann Group. Robert is also a Board Member of the Adelaide Football Club, AllKids Cambodia and Still Aware.



**Matthew Clarke**  
Director

- Bachelor of Veterinary Science
- MBA
- AFL Certificate of Football Operations and List Management
- 258 AFL games
- Best Team Man - Adelaide Crows and Brisbane Lions
- Club Champion Brisbane Lions

Through his involvement with the club over 15 years as a player and coach Matthew has a first hand understanding of enormously positive impact the Crows family can have on the broader South Australian community. He is passionate about the role the Crows Children's Foundation can play in improving the lives of children within our state and beyond. As an MBA graduate and member of the club's Professional Standards and Integrity Committee he also brings a clear understanding of the governance responsibilities of the role.



**Nicole Dwyer**  
Director

Nicole is the CEO and Board Member of Workskil Australia a national employment and community organisation of 600 staff, operating across South Australia, Victoria and New South Wales. Workskil Australia delivers a range of employment, disability, youth, Indigenous and health programs. She is also a Board Member of the National Employment Services Association and a member of their Audit and Risk Committee. She has a Master of Business Administration, Master of Social Science, a Graduate Diploma in Education and a Bachelor of Science (Psychology). She joined the Foundation in March 2015.



**Louise McDonald**  
Crows Children's Foundation Manager

Louise has spent the past 18 years working in the not for profit sector. Eleven years based at the Women's & Children's Hospital as Executive Officer of research charity, the Bone Growth Foundation. Originally joining the Club in 2010 to establish the 'Crows Forever' Bequest Program, Louise now manages all aspects of the Children's Foundation.



## 2016 CHARITY PARTNERS



### AUTISM SPECTRUM AUSTRALIA – \$50,000

The Aspect Treetop School, the only school in South Australia specifically for children on the autism spectrum, opened in Ashford in July 2016. The Foundation is pleased to be involved in this fantastic innovation to our state. Our donation will contribute towards the schools playground equipment, vital to help children with autism achieve key developmental outcomes. Through active play, children will develop core strength, coordination and gross motor skills. Playground equipment provides much needed sensory stimulation and promotes outdoors recreation for students who can be disengaged during play and breaktimes.

"A contribution from the Adelaide Crows Children's Foundation towards this much needed playground equipment represents a sustainable investment in the health and wellbeing of children with disability in Adelaide, and will deliver ongoing value to generations of students with autism"

Christa Bayer, National Manager, Aspect Philanthropy, Autism Spectrum Australia (Aspect)

The Foundation was pleased to provide a future student of the Aspect Treetop school, 6 year old Mario, with the opportunity to toss the coin for our first 2016 Showdown game. Mario had a few tips from Taylor Walker and assured us he would help Taylor win the toss – which he did! We were proud to generate greater awareness for this day both in the lead up to and at our match.

### TEAMKIDS – WOMEN'S & CHILDREN'S HOSPITAL FOUNDATION – \$30,000

The Women's & Children's Hospital Foundation has been supported over a two year period, receiving \$30,000 in 2015 and a further \$30,000 in 2016. Funds donated contribute to ensuring that children and their families have access to the very best in medical care, hospital facilities and support services at a time when they need it most.

Throughout the season players visit patients on a rotation basis each fortnight, a rewarding experience for everyone involved – kids, players, nurses, doctors and families.

"TeamKids are thrilled to have the support from the Adelaide Crows Children's Foundation again in 2016, we thank them for not only their cash contribution but also for assisting us to promote and fundraise throughout the year. Having players visit children in the hospital is priceless and having the whole team visit at xmas was excellent!"

Sam Tolley, CEO, TeamKids

### CHILDHOOD CANCER ASSOCIATION – \$21,900

Every year, the Childhood Cancer Association receives an average of 60 referrals, for children newly diagnosed with cancer. In addition to this, an average of 12 children relapse and 10 children pass away from cancer in South Australia each year.

The Crows Children's Foundation has funded the cost of two Michael Rice units - which provide free accommodation to country/interstate families, whilst their child is undergoing treatment at the Women's and Children's Hospital, totalling 730 nights of support.

"Being from country South Australia, we travelled 4 hours from home, expecting to stay a few days to "get Coops fixed up", and then return home. But after he was diagnosed, we realised our quick trip to Adelaide, could last anywhere from 6-8 months while he went through intense chemo. We ended up staying nearly 9 months and thankfully, the CCA provided us with an awesome little unit, rent free, not far from the hospital. Such a Godsend I can tell you, just another worry alleviated."

The whole team got behind the Childhood Cancer Association's 'Pie Challenge', a fundraising campaign designed to encourage everyone to make a donation and challenge others to get a cream pie in the face.

### SALVATION ARMY – \$18,000

The Foundation is pleased to support STREETDREAMS, a hip hop dance program, based in Mt Barker that inspires young people aged 8-18 years to reach their full potential in physical, mental and emotional health. A major focus of the Street Dreams program is designed toward early Intervention for at risk youth within our community.

"The Salvation Army is very thankful to the Adelaide Crows Children's Foundation in providing the seed funding to get this program off the ground in South Australia. It has had terrific results interstate and we look forward to working together with the Crows to make a positive difference in the lives of many young people in the Mt Barker region".

Rod Reeve Divisional Public Relations Secretary

A Clothing Drive was also held this season in Round 19 V Essendon, where supporters were called upon to donate quality baby, children's and teen clothing in support of the Salvos. Over 20 wheelie bins full of clothing were collected at the game and the Club and the Salvos were rapt with the community support for this initiative.



## 2016 CHARITY PARTNERS

### ASTHMA FOUNDATION

Crows Captain, Taylor Walker, is an Ambassador for the Asthma Foundation and we are pleased to partner with them on their 2016 'Tackling Asthma' campaign, helping to raise \$25,000 for children's asthma education in 2016.

### CROWS CARE

A major role of the Crows Children's Foundation is to manage the many requests received daily to support our community. We like all requests to come through this channel so we can fairly assess who is most in need, in 2016 we have supported 100's of requests for support.

A few examples include:

Facilitating 8 year old James's Make A Wish birthday request to play a match of footy with his best mates and cousins against a Crows side including Rory Sloane, Nathan van Berlo, Brodie Smith and James' idol, ruckman Sam Jacobs.

Young Stefani, was granted a Starlight Wish, after suffering a life threatening illness 2 years ago – her wish was to meet Eddie Betts and run out with the team – she got to run out at the MCG!

At 5 of our home games this year, in conjunction with the Intellectual Disability Association of SA, over 100 children with severe disabilities were hosted in an AFL4Me initiative in several of our media boxes. Children get to watch the game with a carer in a comfortable and private environment and are treated to lunch and special player visits as well.

For children who are experiencing great life challenges we will make every effort to support requests where we can, especially if the family are Club members.





## COMMUNITY PROGRAMS

In 2016, 65,000 children were engaged with the Adelaide Football Club through our Community Programs.



### CROWS IN SCHOOLS

#### Growing with Gratitude

Our 'Growing with Gratitude' schools program is much more than just hosting a footy clinic or two, this is a well-being mental health program, aimed to help teachers, students and their families easily develop the habits of gratitude, kindness and mindfulness that have been identified as the stepping stones to greater happiness and success. 206 Primary Schools were visited by our Community team, engaging with 54,029 students.

Teaching children these skills as early as possible in their journey helps them develop greater resilience, builds their emotional and physical wellbeing, and promotes positive thoughts and habits.

Our program uses students existing love for football and the Crows unique brand to address this important issue in an engaging way. Our Leading players deliver well-being video messages which have an immediate impact on our 5- 8 year old audiences, a much stronger influence than if it was just coming from their teacher.

School children attend a full assembly where the presentation is held and classes / teachers then work through workbooks throughout the year to further reinforce this positive psychology.

On average 1 in 4 people, one in 3 women and 1 in 5 men will experience anxiety in their lives, positive psychology is longitudinally proven to reduce anxiety.

Suicide is the leading cause of death in 15-24 year olds in Australia each year.

Any work we can do now and build upon building a child's resilience and coping mechanisms will make a difference for years to come.

We value the opportunity to make a real difference in the community.

### CROWS IN CLUBS

150 Junior Football Clubs were registered to the Crows in Clubs Program in 2016. On the 9th of May, nine clubs received visits from Crows players who ran a training session at their home ground. A Crows In Clubs Fun Day was held at AAMI Stadium for 1,000 young footballers who were able to watch the Crows train, participate in activities and enjoy a sausage sizzle.

### AUSTRALIA POST COMMUNITY CAMP

The Adelaide Football Club visited the Clare Valley and surroundings regions for the Australia Post Community Camp in February, visiting over 4,000 students. The Community team also presented the Growing with Gratitude schools program the week prior to the camp, where all players visited schools and participated in classroom discussions. Over 400 excited participants were involved in a super clinic and autograph session at the Clare Oval which was well received amongst the community.

### MULTICULTURAL CROWS

The Community team piloted a new 6 week program at St Patricks Primary and St Spyridon College for 300 kids. The children were taught basic football skills, drills and learnt the rules of AFL Football. We coordinated a 9-a-side carnival at AAMI Stadium with 8 schools involved, with a mixture of boys and girls.

### GREAT FOOTY PIE NIGHT

The Great Footy Pie Night was our biggest one yet with 1,500 people attending the event. Held at Adelaide Oval last year in July, Auskick kids and their families were able to watch the players main training session, participate in a number of fun activities, catch a show from Bumbles the Clown, and of course get some autographs from their favourite Crows players.



## COMMUNITY PROGRAMS



### INDIGENOUS PROGRAMS

Led by Andrew and Rachael McLeod, in 2016 the McLeod Centre of Excellence delivered 4 programs in support of Indigenous Youth.

#### Ready Set Crow

The Ready Set Crow Program, supported by the Australian Government's Remote School Attendance Strategy, provides boarding school opportunities to secondary students from the APY Lands and Far West Coast.

The RSC Project, in partnership with Wiltja Residential, encourages students and their families to experience short term stays in Adelaide, with transitional support and guidance provided by both the AFC and Wiltja teams. Students experience life in a metropolitan high school, at Wiltja Boarding, and participate in leadership and mentoring sessions at the Adelaide Football Club.

Targeting remote students in years five to eight, the RSC team directly engages, mentors and supports students and their families, with their educational endeavours, and their social and emotional wellbeing.

Led by Andrew McLeod, two new staff members have been recruited to deliver this program, Josh Wittwer and past AFC player Eddie Hocking. Initially CFO, Nigel Smart and Andrew McLeod visited the Lands to meet with and present to the Pitjantjatjara Yankunytjatjara Education Committee and Leaders.

Andrew and his team have since visited the APY Lands and Far West Coast twice in the second half of 2016. The RSC Project, in partnership with Wiltja Residential, encourages students and their families to experience short term stays in Adelaide, with transitional support and guidance provided by both the AFC and Wiltja teams. Students experience life in a metropolitan high school, at Wiltja Boarding, and participate in leadership and mentoring sessions at the Adelaide Football Club.

Targeting remote students in years five to eight, the RSC team has directly engaged with 112 students and their families, 88 from the Lands and 24 from the Far West Coast. Students and their families are supported with their educational endeavours, and their social and emotional wellbeing.

To date 36 students have visited Wiltja on either a short-term visit or a Trial 2 week stay. 3 students have boarded at Wiltja in Term 4 and received intensive case managements for our RSC team.

### INDIGENOUS YOUTH LEADERSHIP PROGRAM

The Indigenous Youth Leadership Program supports students in year 10 with improved school attendance, SACE completion, leadership development, employment opportunities and future pathways.

In 2016, 29 students took part in four camp based experiences, incorporating a Certificate II in Business, specialist guest speakers, and other educational opportunities in leadership, mentoring, identity, sport and wellbeing. Most importantly, the Business Certificate (a nationally recognised qualification), facilitates SACE completion by providing students with up to 25% of their SACE requirements.

In 2016, high schools participating in the IYL Program include: Woodville, Windsor Gardens, Modbury, Westminster, Victor Harbour, Salisbury and St Michael's College.

### FUTURE LEADERS PROGRAM

The Future Leaders Program provides continued mentoring and educational support to students in years 11 and 12, upon completion of the Indigenous Youth Leadership Program. 13 students graduated this program in December 2016, 12 students went on to complete their Year 12 SACE, with one student completing the Future Leaders Program as a Year 11, so great results.

Future Leader students are provided with the opportunity to further their studies by completing a Certificate III in Business, thereby receiving further credits towards their South Australian Certificate of Education. Completing the Certificate III in Business, provides FL students with further credits of up to 30% of their SACE requirements.

The Future Leaders Program, in partnership with Maxima, provides students with weekly educational support, promotes employment opportunities and pathways, and facilitates leadership skill development, as students act as peer mentors for the next generation of IYL students.

### MCLEOD CHALLENGE

In October 2016 a McLeod Challenge was held in Alice Springs, in partnership with AFLNT.

100 students, girls and boys from years 7, 8 and 9 from the surrounding schools attended to play in this football carnival.

Players Cam Ellis-Yolmen and Wayne Milera helped facilitate the event.



## FUNDRAISING



### REDLINE CYCLING CLASSIC – OCTOBER 19, 20 & 21

Thank you to the Redline Cycling group for another phenomenal fundraising effort in support of the Crows Children's Foundation. This year's peleton raised over \$60,000, led for the 6th year in succession by Ride Director, Stephen Sanders, thank you.

Special thanks to our leading fundraiser Craig Hornbook for his efforts. Thanks also goes to our fabulous volunteers who make this event such a pleasure to be involved with - Malcolm Morris - in his 6th ride, Andy Homesby, Pat Jonker, George Wilson, Charlie Walsh, Richard Egan and Tabatha Gilbert.

A group of 20 riders embarked on this 400km journey which travelled from Adelaide to the Barossa Valley in very challenging cold conditions with strong winds and plenty of rain.

Thanks also to the generosity of Bicycle Express, Toyota and the Watermark Hotel.

This event has been the Foundation's leading fundraiser for several years and is vital to the continuation of our support of children in our community.

### CROWS TREK NEPAL

Breathtaking scenery, a fascinating cultural experience and a rewarding personal challenge sums up the inaugural Mt Everest Base Camp Trek for the Crows Children's Foundation which 11 trekkers embarked on in October and November.

Across 11 days the group – seven from Adelaide and four from Sydney – took part on the trek of a lifetime which raised \$36,000 for the Foundation and Childreach Nepal to help children in need. 50% of profits were donated to Childreach Nepal – with a cheque being presented to Childreach Nepal Director, Dr Tshering Lama for 1.5M Nepalese rupee.

In total, approximately 150 kilometres were covered, with 10 of the group managing to reach Base Camp Everest, 5380m above sea level, after one member was struck by altitude sickness.

Three trekkers also summited the optional Kala Patthar, reaching a height of 5550m.

The group was led by Crows Foundation Board members, Club legend Nigel Smart and Paralympian Gold Medallist, Katrina Webb.

Once the summit was complete a few extra travel days were set aside to visit the Manekkharka region and paint a newly built school, The Thilaune Higher Secondary School, that was damaged in the devastating earthquake in April 2015.

The hospitality from the Nepali people was refreshing and made the trek unforgettable.

Comments from the trekkers included:

"This was the only truly amazing thing I have ever done."

"This has been the most unforgettable experience!"

"This trek will test you in ways you cannot understand but give back to you more than you ask."

"So many highlights, the scenery is breathtaking, the team spirit the sense of achievement, every day you faced a challenge that you were unsure if you would succeed. Due to your own inner strength at the momentum of the team you achieved more than you believed you could on a daily basis."

"The sense of achievement walking through the gate on your return to Lukla indescribable."

"The Childreach Nepal Project visit was incredible. To put the fundraising component together with the work at the school was excellent."

The trip was such a success it will run again next year, departing Australia on October 14, 2017. For more information email Louise McDonald on [lmcdonald@afc.com.au](mailto:lmcdonald@afc.com.au)





## FUNDRAISING



### **GEORGES ON WAYMOUTH CROWS COOK OFF**

Crows Foundation Board Member and AFC key defender, Kyle Hartigan, was named 'King of the Kitchen' in the 'Georges on Waymouth' Crows Cook Off this year.

Hartigan came up against Brodie Smith, Richard Douglas and reigning champ Nathan van Berlo in the cooking competition to raise funds for the Crows Children's Foundation.

The players were judged on their ability to assist the city restaurant's chefs to prepare and plate up the entrée and dessert dishes for the evening and present welcome cocktails.

The event, which also included an auction, was attended by 45 people and raised close to \$20,000 for the Foundation.

The fundraising total couldn't have been reached without the generous support of 'Hall of Fame' award winning restaurant, George's on Waymouth.

### **CROWS CRUISE**

More than 100 Crows fans embarked on the inaugural Crows Cruise during October – enjoying the holiday of a lifetime and raising \$11,350 for the Crows Children's Foundation in the process, with 50% of these proceeds then donated to our charity partner, the Childhood Cancer Association.

Managed by Holidays of Australia, the trip stretched across 14 days taking in Darwin, Port Douglas, Cairns, Airlie Beach and Brisbane.

Several Crows themed activities were held throughout the nine nights of the cruise, with plenty of opportunity for guests to celebrate their love of the Adelaide Football Club.

One night cruisers re-lived the 1997 and 1998 grand finals, with expert commentary and insight provided by former players Rod Jameson and Kym Koster, hosted by Matthew Clarke.

Holidays of Australia managed the whole trip to the finest details and could not be faulted.

Thank you to everyone who was involved!

### **THE ADELAIDE FOOTBALL CLUB**

Last but not least we would be remiss not to acknowledge the fantastic ongoing support of the Adelaide Football Club.

The AFC have this year donated \$50,000 to support our work. This annual contribution results in the Foundation being in a position to support our community with up to \$100,000 of funding every year.

The AFC also underwrites all community programs, guaranteeing their delivery until the Foundation builds itself to be in a position to be funding close to \$1M each year in community programs.

This \$50,000 donation is in addition to the Club covering all administrative costs of the Foundation and providing players to support events and promotions which is invaluable to all involved.

As a Club we also distributed over 100 Captain Coach signed footballs, 50 team signed guernseys and over 200 Pre-signed Footballs in support of charitable causes, schools and clubs and countless donations to individuals to brighten the lives of those facing challenges.



## FUNDRAISING



### EDDIE BETTS KINDERGARTEN

Betts, along with fellow players Jake Lever and Hugh Greenwood, as well as coaches Matthew Clarke and Tate Kaesler and their partners and families spent a week of their off season, supporting a Fijian community.

More than 40 people died when Cyclone Winston, the most powerful storm to make landfall in the southern hemisphere, smashed schools, houses, churches, roads and crops in 2016.

Betts and his wife Anna had visited Fiji in 2015 on holidays and were devastated when they found out about the widespread destruction the cyclone caused.

The Betts family wanted to do something to help, so with the support of the Club and the Crows Children's Foundation they organised the group of players, coaches and family to make the trip over.

As part of the week-long visit, Adelaide representatives spent two days helping rebuild the Conua Kindergarten near Sigatoka as well as run football clinics for local children.

"It's been fantastic, it's been a unique experience that I will never forget and neither will the others," Betts said.

"Just to see the smiles on these little kids' faces and not just the kids, the adults as well."

### COMMUNITY AWARD

Congratulations to Kyle Hartigan and Charlie Cameron, joint winners in this year's Crows Children's Foundation Community Leadership Award.

The award, which was established by the Foundation in 2015 to recognise players' contributions to the community, was presented at the 2016 Club Champion presentation on Friday night.

For the last 12 months, Hartigan has served as the players' representative on the Board of the Crows Children's Foundation and has undertaken numerous promotional roles for the cause, including fronting charity campaigns such as World Autism Day and The Salvation Army clothing drive.

The 24-year-old is the contact for many children when they visit the Club in need of some inspiration, and goes above and beyond to ensure all guests have an enjoyable experience.

Cameron has been recognised for his role as an active participant in the Club's Kick Start for Kids program, which involves players serving up breakfast to disadvantaged school children and engaging with the students to get their day off to a great start.

The 22-year-old forward has also coordinated and led playing group's involvement with charity partner The Salvation Army, teaming up with Curtly Hampton, Wayne Milera and Cam Ellis-Yolmen in helping to serve meals and chat with the homeless each Wednesday at the organisation's city soup kitchen.

The Club had no shortage of worthy candidates who deserve acknowledgement for their generous service in the community this year we congratulate the entire playing group for their efforts.



## ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED

### DIRECTORS' REPORT FOR THE YEAR ENDED 31 OCTOBER 2016

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Your directors present their report on the Adelaide Crows Children's Foundation Limited (the Company) for the financial year ended 31 October 2016.

#### Directors

The names of the directors in office at any time during or since the end of the year are:

G S Winter (Chairman)	R Foord
K L Webb OAM	K Hartigan
R Jameson (Resigned 24 March 2016)	N Smart
N Dwyer (Appointed 24 March 2016)	M Clarke (Appointed 24 March 2016)

Directors have been in office from the beginning of the financial year unless otherwise stated.

#### Company Secretary

The following person held the position of Company Secretary at the end of the financial year:

L McDonald

#### Principal Activities

The Crows Children's Foundation has been formed to raise and distribute funds for children in need (e.g. sick and disadvantaged children) through health, education and welfare programs in South Australia. The Foundation undertook a number of significant fundraising events including a Shiki Dinner, Nepal Trek and the Redline Cycling Classic.

#### Significant Changes in the State of Affairs

The Foundation has begun to oversee the operation of Community and Indigenous Programs for children in need. The indigenous programs are delivered by the Adelaide Football Club and managed by former Adelaide Football Club player Andrew McLeod in conjunction with his wife, Rachael, as contractors. The programs are underwritten by the Adelaide Football Club and have attracted government and corporate funding to ultimately provide education opportunities for Indigenous children in need. There were no other significant changes in the entity's state of affairs which occurred during the financial year.

#### Operating Results

The operating surplus for the financial year amounted to \$33,437 (2015: \$29,919).

#### Review of Operations

The net assets of the Company have increased from \$214,338 as at 31 October 2015 to \$247,775 as at 31 October 2016.

#### After Balance Date Events

Since the end of the financial year, the Foundation has signalled intentions to further increase the level of activity within the Foundation and attract new corporate and other supporters by running a number of Community and Well-being Programs, to be delivered in conjunction with the Adelaide Football Club.

#### Environmental Issues

The entity's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a state or territory.



## ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED

### DIRECTORS' REPORT (CONT) FOR THE YEAR ENDED 31 OCTOBER 2016

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#### Information of Directors

##### **Garry S Winter (Chairman since 18/6/2015)**

###### Qualifications and experience

Bachelor of Economics (Acc)  
Bachelor of Law (LLB)  
Masters Degree of Taxation Law UNSW (MTax)  
Fellow, Taxation Institute of Australia  
Chairman, Arid Recovery Limited  
Director, Home Support Services Pty Ltd  
Honorary Solicitor, Youth Opportunities Inc  
Honorary Solicitor, Heart Kids Inc  
Director, Heartfelt Foundation Inc  
Director, Kelly Vale (No. 72) Pty Ltd  
Member, Law Council of Australia Taxation Committee  
Director, Prime Valley Pastoral Company Pty Ltd  
President, Christian Brothers College Old Collegians Football Club

##### **Katrina L Webb, OAM**

###### Qualifications and experience

Bachelor of Physiotherapy (IBPZ)  
Representative, Australian Paralympic Team  
Recipient, Order of Australian Medal  
Recipient, Queen's Trust Achiever Award 1999  
Recipient, Young Person of the Year 2001  
Recipient, Centenary Medal 2003  
Youngest Trustee, South Australian Women's Trust  
Member, Active for Life Advisory Committee  
Member, Sports Challenge Foundation Committee  
Number 1 ticket holder, Adelaide Thunderbirds 2004  
Recipient, National Speakers' Association of Australia John Nevin Rising Star Award 2004

##### **Nigel Smart**

###### Qualifications and experience

Chief Operating Officer, Adelaide Football Club 2013 - Current  
Chief Executive Officer, Variety 2012 – 2013  
Chairman Slingsby Theatre Company  
National Sales & Marketing Manager Jobs Statewide / Excel Recruitment/Rexco People 2008 – 2012  
Inaugural AFC player 1991-2004; played 310 AFL games  
All Australian three times 1991, 1993, 1998  
AFL & AFC Life Member  
SANFL Hall of Fame Member



## ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED

### DIRECTORS' REPORT (CONT) FOR THE YEAR ENDED 31 OCTOBER 2016

#### Information of Directors (continued)

##### **Robert Foord**

##### Qualifications and experience

Chairman, Proud Australia Group  
Chairman, Quality Training Group  
Chairman, Travel Auctions Australia  
Chairman, Eckermann Group Advisory Board  
Director, Still Aware  
Director, AllKids Cambodia

##### **Kyle Hartigan**

Player, Adelaide Football Club 2012 – Current

##### **Nicole Dwyer**

CEO, Workskil Australia Incorporated 2012 – Current  
Board Member, National Employment Services Australia 2015 - Current  
Associate Director, KPMG 2004 – 2012  
Member, Australian Institute of Company Directors

##### **Matthew Clarke**

Former AFL Player, playing 258 games between 1993 – 2007  
Assistant Coach, Adelaide Football Club 2008 – Current  
Qualified veterinary scientist

#### Meeting of Directors

During the financial year, five meetings of directors were held. Attendances were:

	Meetings Eligible to Attend	Meetings Attended
Garry S Winter	5	5
Robert Foord	5	3
Katrina L Webb OAM	5	3
Rod Jameson	3	3
Nigel Smart	5	5
Kyle Hartigan	5	4
Nicole Dwyer	4	2
Matthew Clarke	4	1

## ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED

### DIRECTORS' REPORT (CONT) FOR THE YEAR ENDED 31 OCTOBER 2016

---

#### Proceedings on Behalf of the Company

No person has applied for leave of court to bring proceedings on behalf of the Company to intervene in any proceedings to which the Company is a party for the purpose of taking the responsibility on behalf of the Company for all or any part of those proceedings.

The Company was not a party to any such proceedings during the year.

Signed in accordance with a resolution of the Board of Directors.

.....  
**CHAIRMAN**  
G Winter

.....  
**DIRECTOR**  
N Smart

Signed at Adelaide this 23 day of May 2017



## ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED

### DIRECTORS' DECLARATION FOR THE YEAR ENDED 31 OCTOBER 2016

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In the opinion of the directors of Adelaide Crows Children's Foundation Limited ('the Company'):

- a) The Company is not publicly accountable;
- b) The financial statements and notes that are set out on pages 6 to 13 are in accordance with the Australian Charities and Not-for-profits Commission Act 2012, including:
  - i. Giving a true and fair view of the Company's financial position as at 31 October 2016 and of its performance, for the financial year ended on that date; and
  - ii. Complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Australian Charities and Not-for-profits Commission Regulation 2013; and
- c) There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors of the trustee company.



CHAIRMAN  
G Winter



DIRECTOR  
N Smart

Signed at Adelaide this 23 day of May 2017

**ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED**
**STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 OCTOBER 2016**

	<b>Note</b>	<b>2016 \$</b>	<b>2015 \$</b>
Donations and bequests		101,877	97,574
Fundraising		118,698	142,634
Interest received		5,314	2,722
AFC Community Programs		418,311	-
Community Program Delivery Costs		(418,311)	-
Fundraising costs		(57,893)	(74,712)
Merchandise expenses		(2,434)	(3,432)
Administration expenses		(6,860)	(3,163)
<b>Surplus from fundraising activities</b>		<b>158,702</b>	<b>161,623</b>
Distributions/Donations to other charitable organisations	<b>4</b>	(125,265)	(131,704)
<b>Surplus from ordinary activities</b>		<b>33,437</b>	<b>29,919</b>
Other comprehensive income		-	-
<b>Total comprehensive income for the year</b>		<b>33,437</b>	<b>29,919</b>

The accompanying notes form part of these financial statements.



**ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED**
**BALANCE SHEET  
AS AT 31 OCTOBER 2016**

	<b>Note</b>	<b>2016</b> \$	<b>2015</b> \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	<b>5</b>	179,089	181,707
Receivables	<b>6</b>	<u>111,959</u>	<u>53,667</u>
<b>TOTAL CURRENT ASSETS</b>		<u>291,048</u>	<u>235,374</u>
<b>TOTAL ASSETS</b>		<u>291,048</u>	<u>235,374</u>
<b>CURRENT LIABILITIES</b>			
Payables	<b>7</b>	<u>43,273</u>	<u>21,036</u>
<b>TOTAL CURRENT LIABILITIES</b>		<u>43,273</u>	<u>21,036</u>
<b>TOTAL LIABILITIES</b>		<u>43,273</u>	<u>21,036</u>
<b>NET ASSETS</b>		<u>247,775</u>	<u>214,338</u>
<b>EQUITY</b>			
Retained earnings		<u>247,775</u>	<u>214,338</u>
<b>TOTAL EQUITY</b>		<u>247,775</u>	<u>214,338</u>

The accompanying notes form part of these financial statements

**ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED****STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 OCTOBER 2016**

	<b>Retained Earnings</b>	<b>Total</b>
	<b>\$</b>	<b>\$</b>
<b>Balance at 31 October 2014</b>	184,419	184,419
Total comprehensive income for the year	29,919	29,919
<b>Balance at 31 October 2015</b>	214,338	214,338
Total comprehensive income for the year	33,437	33,437
<b>Balance at 31 October 2016</b>	247,775	247,775

The accompanying notes form part of these financial statements



**ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED**
**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 OCTOBER 2016**

	<b>Note</b>	<b>2016 \$</b>	<b>2015 \$</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from donations, bequests and fundraising		580,594	246,654
Payments to suppliers and other charitable organisations		(588,526)	(192,279)
Interest received		5,314	2,722
<b>Net cash provided by operating activities</b>	<b>8</b>	<b>(2,618)</b>	<b>57,097</b>
Net increase / (decrease) in cash held		(2,618)	57,097
Cash at the beginning of the financial year		181,707	124,610
Cash at the end of the financial year	<b>5</b>	<b>179,089</b>	<b>181,707</b>

The accompanying notes form part of these financial statements.

**ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 OCTOBER 2016**

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**NOTE 1 - CORPORATE INFORMATION**

The Adelaide Crows Children's Foundation Limited (the Company) is a not for profit entity. The financial statements are for the Company as an individual entity incorporated and domiciled in Australia. The Company is limited by guarantee. If the Company is wound up, the Constitution states that each member is required to contribute a maximum of \$0.10 each towards meeting any outstanding obligations of the company. At 31 October 2016 the number of members was 8 (2015: 8).

The registered office and principal place of business of the Company is:  
Adelaide Crows Children's Foundation Ltd  
105 West Lakes Boulevard  
West Lakes SA 5021

The operations and principal activities of the Company are set out in the Directors Report.

**NOTE 2 - BASIS OF ACCOUNTING****(a) Statement of compliance**

In the opinion of the directors, the Company is not publicly accountable. The financial statements are Tier 2 general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards- Reduce Disclosure Requirements adopted by the Australian Accounting Standards Board and the *Australian Charities Not-for-profit Commission Act 2012*. The financial statements comply with the Australian Accounting Standards - Reduced Disclosure Requirements. They were authorised for issue by the Board of Directors on 24 May 2017.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in a financial report containing relevant and reliable information about transactions, events and conditions material accounting policies adopted in the presentation of this financial report are presented below and have been consistently applied unless otherwise stated.

**New standards and interpretations not yet adopted**

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after 1 January 2018, and have not been applied in preparing these financial statements. Those which may be relevant to the Company are set out below. The Company does not plan to adopt these standards early.

**(i) AASB 9 Financial Instruments (2014)**

AASB 9, approved in December 2014, replaces the existing guidance in AASB 139 Financial Instruments: Recognition and Measurement. AASB 9 includes revised guidance on the classification and measurement of financial instruments, including a new expected credit loss model for calculating impairment on financial assets, and the new general hedge accounting requirements. It also carries forward the guidance on recognition and derecognition of financial instruments from AASB 139.

AASB 9 is effective for annual reporting periods beginning on or after 1 January 2018. The Company is assessing the potential impact on its financial statements resulting from the application of AASB 9.

**(ii) AASB 15 Revenue from Contracts with Customers**

AASB 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaces existing revenue recognition guidance, including AASB 118 Revenue, AASB 111 Construction Contracts and IFRIC 13 Customer Loyalty Programmes.

AASB 15 is effective for annual reporting periods beginning on or after 1 January 2018. The Company is assessing the potential impact on its financial statements resulting from the application of AASB 15.



## ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2016

#### NOTE 2 - BASIS OF ACCOUNTING (CONTINUED)

##### (iii) AASB 16 Leases

AASB 16 introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. AASB 16 substantially carries forward the lessor accounting requirements in AASB 117 Leases.

AASB 16 is effective for annual reporting periods beginning on or after 1 January 2019. The Company is assessing the potential impact on its financial statements resulting from the application of AASB 16.

##### (b) Functional currency

These financial statements are presented in Australian dollars, which is the Company's functional currency.

#### NOTE 3 - STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

##### Accounting Policies

##### (a) Revenue

Donations and bequests are recognised as revenue when received unless they are designated for a specific purpose, where they are carried forward as prepaid income on the Balance Sheet. Revenue from fundraising is recognised upon the completion of the fundraising event held. Interest revenue and distribution income from investments is recognised on an accrual basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

##### (b) Income Tax

No provision for income tax has been raised as the entity is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*. The Company is required to report to the Australian Charities and Not-For-Profit Commission.

##### (c) Cash and cash equivalents

Cash and cash equivalents include cash on hand and deposits held with banks, including those term deposits with a maturity greater than 3 months which are subject to an insignificant risk of changes in value.

##### (d) Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost. Receivables are generally due for settlement within 30 days.

##### (e) Comparative Figures

Where required by Accounting Standards, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

##### (f) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Cash flows are included in the Statement of Cash Flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

##### (g) Payables

These amounts represent liabilities for goods and services provided to the foundation prior to end of financial year or charitable donations which have been committed to which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Payables are presented as current liabilities unless payment is not due within 12 months from reporting date.

**ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED**
**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 OCTOBER 2016**

	2016 \$	2015 \$
<b>NOTE 4 - DONATIONS TO OTHER CHARITABLE ORGANISATIONS</b>		
- Women's & Childrens Hospital Foundation	30,000	30,000
- Cancer Council	-	11,663
- Variety	-	15,000
- Childhood Cancer	22,515	200
- Down Syndrome SA	-	5,000
- Operation Flinders	-	5,000
- Victor Harbor School	-	2,000
- Life Education	-	15,000
- Lily Block - Leukaemia sufferer	-	20,520
- Autism Spectrum Australia	50,000	-
- Rotary Club of Adelaide West (Childreach Nepal)	-	6,981
- The Epilepsy Centre	-	10,145
- Suneden Intellectually Disabled Childrens Association	-	10,000
- Other Fundraisers	-	195
- Kidney Kids	750	-
- Youth Fame Program	4,000	-
- Salvation Army	18,000	-
	<hr/>	<hr/>
Total donations to other charitable organisations	125,265	131,704

**NOTE 5 - CASH AND CASH EQUIVALENTS**

Cash at bank	179,089	71,175
Term deposits	-	110,532
	<hr/>	<hr/>
Total cash and cash equivalents	179,089	181,707

**NOTE 6 - RECEIVABLES**

Cash receivable - term deposit (>90 days)	50,000	-
Receivables	56,977	50,000
GST receivable	4,982	3,667
	<hr/>	<hr/>
Total receivables	111,959	53,667

**NOTE 7 - PAYABLES**

Payables	25,000	7,500
Accruals	18,273	13,536
	<hr/>	<hr/>
Total payables	43,273	21,036



**ADELAIDE CROWS CHILDREN'S FOUNDATION LIMITED**
**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 OCTOBER 2016**

	2016 \$	2015 \$
<b>NOTE 8 - CASH FLOW INFORMATION</b>		
<b>Reconciliation of cash flow from operations with surplus</b>		
Operating Surplus	33,437	29,919
Changes in assets and liabilities:		
Decrease/(Increase) in receivables and other assets	(58,292)	6,446
Increase/(Decrease) in other payables	22,237	20,732
Cash flow provided by operating activities	<u>(2,618)</u>	<u>57,097</u>

**NOTE 9 - RELATED PARTY TRANSACTIONS**

During the financial year the following persons held positions as directors of the company:

G Winter (Chairman)  
K Webb  
R Jameson (Resigned 24 March 2016)  
R Foord  
N Smart  
K Hartigan  
N Dwyer (Appointed 24 March 2016)  
M Clarke (Appointed 24 March 2016)

Directors have been in office from the beginning of the financial year unless otherwise stated.

A Director previously held position on the Board of the Childhood Cancer Association which was the recipient of a \$22,515 donation during the year. The Director was not involved in the approval process for this donation.

The Company has shared Directorships with the Adelaide Football Club. The Adelaide Football Club committed to a \$50,000 donation to the Company during the year (2015: \$50,000), paid in November 2016, and is heavily associated with providing the funding and delivering the Community Programs undertaken in the Company. The Adelaide Football Club also donates resources to the Company such as staff time and other outgoings.

There have been no other transactions with Directors or their other related entities during the year.

**NOTE 10 - EVENTS SUBSEQUENT TO REPORTING DATE**

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors of the Company, to affect significantly the operations of the Company, the results of those operations, or the state of affairs of the Company, in future financial years.



Audit & Assurance  
151 Pirie Street  
Adelaide SA 5000

GPO Box 2499  
Adelaide SA 5001  
Australia

ABN: 51 194 660 183  
Telephone: +61 8 8236 3111  
Facsimile: +61 8 8236 3299  
DX: 456 Adelaide  
www.kpmg.com.au

Mr Gary Winter  
Chairman of the Board of Directors  
Adelaide Crows Children's Foundation Limited  
105 West Lakes Boulevard  
West Lakes SA 5021

Our ref 29790877\_1

Contact Darren Ball | 08 8236 3197  
Andrew Burgess | 08 8236 3169

24 May 2017

Dear Gary

## Audit of the financial report for the year ended 31 October 2016

This letter has been prepared for discussions with the Board of Directors ("the Board") of Adelaide Crows Children's Foundation Limited ("the Company") and sets out the results of our audit of the Company's financial statements for the year ended 31 October 2016, along with our principal findings. The letter is provided to enable the Board to clarify any final outstanding issues with us and discuss key audit findings. It is also intended to provide input for the Board when considering the annual financial report. It includes information that has been provided by, or based on, discussions with management. Except to the extent necessary for the purposes of our audit, this information has not been independently verified.

The Board is responsible for the preparation and true and fair presentation of the financial report in accordance with the *Australian Charities and Not-for-profits Commission Act 2012*. This includes responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error, and for the accounting policies and accounting estimates inherent in the financial report.

We conducted an independent audit of the financial report in order to express an opinion on it to the members of the Company. Our audit has been conducted in accordance with Australian Auditing Standards to provide a reasonable level of assurance whether the financial report presents a true and fair view in accordance with Australian Accounting Standards, other mandatory professional reporting and statutory requirements so as to present a view that is consistent with our understanding of the financial position and performance of the Company.

We have substantially completed our financial statements audit of the Company for the year ended 31 October 2016, with all fieldwork completed, except for:

- Presentation of this letter to the Board;
- Subsequent events review;
- Receipt of management representations;
- Confirmation of the approval of the financial statements by the Board; and
- Receipt of signed Directors' Declaration.





**Adelaide Crows Children's Foundation Limited**

*Audit of the financial report for the year ended 31 October 2016*

*24 May 2017*

## **1. Audit independence**

As the members of the Board would be aware, our audit services are subject to KPMG's and the profession's strict rules and policies regarding auditor independence, as well as certain statutory requirements. We enforce these rules and policies in order to maintain objectivity and to be free of conflicts of interest when discharging our professional responsibilities.

We can confirm our compliance with these requirements for the year ended 31 October 2016.

## **2. Fraud**

Our audit approach included identifying and assessing the risk of material misstatement of the financial report due to fraud, obtaining sufficient evidence regarding this risk through designing and implementing appropriate responses. This included:

- Testing the appropriateness of journal entries recorded in the general ledger;
- Evaluating if the business rationale relating to significant or unusual transactions suggests fraudulent financial reporting or intent to conceal misappropriation of assets;
- Evaluating if the business has suitably designed entity level controls, including review of monthly management accounts by the Directors, and appropriate segregation of duties in place relating to controls over supplier payments;
- Evaluating unusual or unexpected relationships identified from analytical procedures; and
- Evaluating if identified audit differences are indicative of fraud.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material difference of the financial report may not be detected, even though our audit is properly planned in accordance with auditing standards.

The primary responsibility for the prevention and detection of fraud rests with those charged with governance and management.

We confirm that no matters have come to our attention that indicate material difference in the financial statements due to fraudulent activity. We seek confirmation of any matters for us to consider that you are aware of.

## **3. Corrected and uncorrected audit differences**

### **3.1 Corrected audit differences**

No corrected audit differences were identified.

### **3.2 Uncorrected audit differences**

No uncorrected audit differences were identified.



**Adelaide Crows Children's Foundation Limited**

*Audit of the financial report for the year ended 31 October 2016*

24 May 2017

## **4. Key audit findings**

### **4.1 Community and indigenous programs**

The Company has assessed that it is the principal party responsible for the delivery of the Community and Indigenous Programs ('the Programs') under AASB 118 *Revenue* and accordingly has recognized the revenue and expense elements of the transactions gross within the Statement of Comprehensive Income. We understand that the assessment is based on the following factors:

- a) Whilst the Adelaide Football Club currently underwrites the Programs, it is the intention of the Company to source funding from a variety of governmental and corporate organizations to deliver the program;
- b) The contract for program delivery was entered into by the Company and the Company bears the risk and responsibility for finding appropriate funding for the Programs, including the credit risk arising should the Adelaide Football Club not continue to underwrite the Programs; and
- c) The cash transactions relating to the Programs are currently paid directly by the Adelaide Football Club; however, it is the intention of management that the transactions will be segregated so that the Company receives the monies from each organization, including the Adelaide Football Club, and pays the expenses incurred to settle the Programs' liabilities.

On the basis of this assessment, we concur with the Company's accounting treatment.

## **5. Process improvement observations**

During the course of our audit, we identified one process improvement observations for the year ended 31 October 2016 relating to obtaining sufficient, appropriate documentation for all transactions which the Company enters into. We identified one instance whereby a contra agreement with Maxima was not substantiated by a subsequent invoice, therefore resulting in the need to rely on the original sponsorship agreement as evidence for the transaction. We recommend that the Company obtains an invoice for each expense incurred in the course of business.

## **6. Litigation / contingent matters**

As part of our audit procedures we discussed the existence of any litigation matters with management and have not been made aware of any other matters that should be brought to the Board's attention.

Subject to the receipt of management representations and the Board signing the Directors declaration, it is our intention to issue an unqualified audit report on the financial statements.

We would like to take this opportunity to thank you and your staff for their cooperation and assistance extended to us during our audit.

Yours sincerely

Darren Ball  
Partner





*Auditor's Independence Declaration under subdivision 60-C section 60-40 of Australian Charities and Not-for-profits Commission Act 2012*

To: the directors of the Adelaide Crows Children's Foundation Limited

I declare that, to the best of my knowledge and belief, in relation to the audit for the year ended 31 October 2016 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Australian Charities and Not-for-profits Commission Act 2012* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.



A handwritten signature in black ink, appearing to be 'Darren Ball'.

Darren Ball  
Partner

Adelaide

24 May 2017



## Independent auditor's report to the members of Adelaide Crows Children's Foundation Limited

### Report on the financial report

We have audited the accompanying financial report of Adelaide Crows Children's Foundation Limited ("the Company"), which comprises the balance sheet as at 31 October 2016, and statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, notes 1 to 10 comprising a summary of significant accounting policies and other explanatory information and the directors' declaration of the Company.

This audit report has also been prepared for the members of the Company pursuant to the *Australian Charities and Not-for-profits Commission Act 2012* and the *Australian Charities and Not-for-profits Commission Regulation 2013* (ACNC).

#### *Directors' responsibility for the financial report*

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the ACNC. The Directors' responsibility also includes such internal control as the Directors determine necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement whether due to fraud or error.

#### *Auditor's responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We performed the procedures to assess whether in all material respects the financial report gives a true and fair view, in accordance with Australian Accounting Standards – Reduced Disclosure Requirements, and the ACNC, which is consistent with our understanding of the Company's financial position and of its performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



## *Independence*

In conducting our audit, we have complied with the independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012*.

## *Basis for qualified auditor's opinion*

Cash donations are a significant source of fundraising revenue for the Adelaide Crows Children's Foundation Limited. The Adelaide Crows Children's Foundation Limited has determined that it is impracticable to establish controls over the collection of cash donation and fundraising revenue prior to entry into its financial records. Accordingly, as the evidence available to us regarding fundraising revenue from this source was limited, our audit procedures with respect to cash donations had to be restricted to the amounts recorded in the financial records. We therefore are unable to obtain sufficient appropriate audit evidence whether the cash donations to the Adelaide Crows Children's Foundation Limited, reported in the accompanying financial report are complete.

In respect of the qualification however, based on our understanding of the internal controls, nothing has come to our attention which would cause us to believe that the internal controls over revenue from fundraising appeal activities by the Adelaide Crows Children's Foundation Limited, are not appropriate given the size and nature of the Adelaide Crows Children's Foundation Limited.

## *Qualified Auditor's opinion*

In our opinion, except for the possible effects of the matter described in the basis for qualified opinion paragraph, the financial report of Adelaide Crows Children's Foundation Limited is in accordance with the *Australian Charities and Not-for-profits Commission Act 2012* including:

- (a) giving a true and fair view of the Company's financial position as at 31 October 2016 and of its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Australian Charities and Not-for-profits Commission Regulation 2013*.



A handwritten signature in black ink, appearing to read 'Darren Ball', written over a horizontal line.

Darren Ball  
*Partner*

Adelaide

24 May 2017



# THANK YOU TO ALL OF OUR SPONSORS AND DONORS

**redline**  
CYCLING


6 years of outstanding fundraising support

**georges**  
on waymouth

For opening his restaurant and kindly donating his produce and staff to host us superbly on the night



For kindly donating part proceeds of the Crows Cruise cabin sales to the Foundation.

 **MAX Solutions**

For their generous donation of \$25,000 in support of our work in the Indigenous community.

## REDLINE CYCLING TEAM

Craig Hornibrook, Michael Lloyd, Terry Sullivan, Kerrie Howell, Tracey Green, Tracey Johnson, Bruce Colbert, Warren Porteous, Chris Stewart, Mark Rickman, Anthony Siebert, David Leon, Rupert Bax, Nick Briner, Mike Walkden, Belinda Compton, Kraig Murtaugh, David Elmes, Russell Spencer, Michael Worden

## CROWS TREKKERS

Katrina Webb, Nigel Smart, Danielle Weaver, Larnie Baldock, Troy Abbott, Monica Baird, Katie Merlin, Samara Farrell, Craig Holm, Shahzad Khan and Jim Mills.

Thank you to Brigid Piro for hosting a High Tea with Proceeds to CCF



A photograph of a mountain trail with trekkers and prayer flags. The image shows a group of people hiking up a steep, rocky mountain slope. In the foreground, a person wearing a blue jacket and a backpack is walking away from the camera. To the right, a string of colorful prayer flags hangs diagonally across the frame. The background features a large, rugged mountain peak under a clear blue sky. The bottom right corner of the image is overlaid with a dark blue semi-transparent box containing text.

### **Thank you to our 2016 donors:**

Robert & Peggy Brookes  
Adelina Bruno  
Adelaide Crows Fleurieu  
Supporter Group  
Sandra Humphries  
Peter Kostiw  
Grahame Poulter  
J Spier  
Y Livingstone  
(Itty Bitty Indigenous  
Committee)  
Jean Broe  
Charlie Jarman  
Rose-Marie Moyle  
Graham Smith  
Bob Kimber  
Paul Zauch  
Anthony Trist  
Patricia Hayter  
Jane Hogarth  
Janet Schloeffel

Hannah Sboro  
Victoria Khouri  
Ben Tree  
Peter Wiadrowski  
John Richardson  
Elisabeth Harmer  
Adam Penley  
Jennifer McWhinnie  
Karina O'Driscoll  
Hannah Tan  
Petra Majchrak  
Julie Matthews  
Pauline Langdon  
Jason Goodyear  
Susan Richardson  
Con Guerriero  
Brad Champness  
Paul Phillips  
Cosi Raco  
Sandra Lloyd-Davies

Special thanks to all who donated directly to our riders and trekkers this year.